

Superintendent's Highlights

Starting points in my first year as District 271 Superintendent included a community Education Summit and an externally-conducted Management and Operations Review to measure the district's strengths and challenges.

In the instructional area, the district placed reading aides at second grade, implemented a Lead Teacher/Intern program funded by the Albertson Foundation, added a citizens advisory component to curriculum adoption and adopted a new hiring process to get the best teachers available.

Administrative assignments were realigned to give continuity to K-12 curriculum and to improve relations and communications with staff and community.

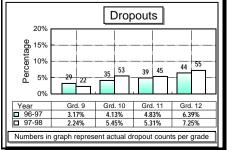
The year concluded with 77 percent passage of a \$19.8 million School Plant Facilities Levy for a new elementary school, Dalton School expansion and Coeur d'Alene High School modernization.

A dedicated staff, supportive community and partnerships with higher education and businesses provide a good foundation for our district's goal of building a World-Class school system.

Student Profiles

Ethnicity |

Race	Male	Female	Total
White	49.15%	46.51%	95.66%
Black	0.12%	0.17%	0.29%
Hispanic	1.40%	1.10%	2.50%
Nat. Amer.	0.53%	0.35%	0.88%
Asian	0.45%	0.22%	0.67%
Total	51.65%	48.35%	100.00%



Coeur d' Alene District #271

Kootenai County 311 North 10th Street, Coeur d' Alene, ID. 83814 Phone: (208) 664-8241 Fax: (208) 664-1748 David Rawls, Superintendent.

District Characteristics 1997-98			
Fall Enrollment 1997-98	8,742	Special Education:	
Average Daily Attendance	8,383	Special Education Students	771
State Ranking per ADA	6	Gifted and Talented Students	1,256
Number of Schools (sites):		Number of LEP Students**	18
Elementary	9	National School Lunch Program:	
Secondary	6	% Average Daily Participation	54%
Number of Schools:		% Free and Reduced Meals	25%
Accredited	13	Average Lunch Price - Elementary	\$1.50
Accredited with Comment	0	Average Lunch Price - Secondary	\$1.75
Advised & Advised with Comment	0	Pupil Transportation Program:	
Warned	0	Average Daily Ridership 1996-97	2,459
High School Graduates: High School Diplomas-Regular Other Completions*	527 8	District Owned Operation * Certificates of Completion issued at a district le ** Limited English Speaking (LEP)	evel

Progress Towards Meeting District Goals

1997-98 Goals

Progress

Accountable fiscal management and expanded financial resources

The district refunded outstanding bond debt to save \$1.25 million in interest over 14 years, purchased new software to streamline accounting, and aggressively solicited grants and business partnerships to expand its resource base.

Rigorous and relevant curriculum that prepares students to be successful and productive citizens The district implemented a new math curriculum, adopted a phonics program and is participating in the Albertson Foundation Management of Change Project.

Effective instruction that integrates technology

The district implemented an Advanced Learning program, trained all teachers in gifted/talented teaching strategies, added AP classes at the high schools and expanded staff development.

Positive, safe school climate and frequent, effective communications with parents, staff and community The district posted no smoking/ weapons/ drugs signs at all schools, enforced its zero-tolerance policy on violence and illegal possession and conducted routine locker searches. A partnership with Kootenai Medical Center implemented a comprehensive health service program. Communications were improved through Key Communicators, an Education Summit, community forums and expanded recognition programs.

Financial Information 1997-98 M & O Fund All Funds Revenues: 34.23% \$18.113.578 38 03% **Local Taxes** \$12,382,993 Other Sources 774,597 2.14% 3,182,308 6.68% 23,016,361 63.62% 23,686,893 49.73% State Federal 4,310 0.01% 2,649,429 5.56% \$36,178,261 100.00% \$47,632,208 Supplemental Information: \$348,209 Technology Grant

<u>Total</u>	<u>%</u>	<u>ADA</u>	<u>Rank</u>
\$23,282,838	67.66%		
11,098,179	32.25%		
31,503	0.09%		
\$34,412,520	100.00%	\$4,105	93
\$48,478,906	100.00%	\$5,783	77
	\$23,282,838 11,098,179 31,503 \$34,412,520	\$23,282,838 67.66% 11,098,179 32.25% 31,503 0.09% \$34,412,520 100.00%	\$23,282,838 67.66% 11,098,179 32.25% 31,503 0.09% \$34,412,520 100.00% \$4,105

Tax Levies at 9-1-97 Property Market Values Total M & O Levy Total School Levy	Total \$2,975,462,532 0.004233988 0.006208572	, , , , , , , , , , , , , , , , , , , ,	Rank 25 29 41
Total School Levy	0.000200372		71

Staff Data 1997-98 ADA to FTE **Teachers Salaries: District Personnel: FTE** Rank **Elementary Teachers** 224.58 Beginning Salary on Schedule \$20,200 Secondary Teachers 220.19 18 Highest Salary on Schedule \$41,410 256 Administrators 32 70 Average Elementary Teacher's Salary \$34,071 12 Other Certified Staff 37.05 226 Average Secondary Teacher's Salary \$34,280 10 **Total Certified Staff** 514.52 16 Superintendent's Salary \$87,000 5 Total Non-Certified Staff 245.88 34

Note: Rank represents how this district compares to the other 111 public school districts in the State of Idaho; high to low (1 being the highest).

"Totals" may not sum due to rounding.

